

# 2021 Strategic Planning

"Having a strategic plan...
is what enables you to stay the course, even in times of change."

# VISION / MISSION / VALUES

# **VISION**

A hunger-free community

# **MISSION**

Provide equitable access to nutritious food, with dignity, to those in the community facing food insecurity

# **VALUES**

**Dignity -** Cultivating a culture that ensures everyone is valued and respected

**Equity and Access -** Addressing inequitable systemic practices while removing barriers to food access

**Community -** A network of collaborative partners unified in building outcome focused solutions through transparency and accountability



## **CUSTOMER**

#### **PRIORITY #1 - Provide nutritious food for those facing food insecurity**

- 1. Ensure ongoing sustainability of food acquisition and distribution
  - Increase volume of donated food to offset costs for purchasing
  - Promote programs to engage community members to increase contributions and food
  - Optimize key distribution channel partnerships
- 2. Remove roadblocks and ensure equitable access to food for those in need
  - Ensure practices, policies, communications, and operations meet client needs
  - Identify and remove barriers to food access
  - Explore innovative food distribution systems that leverage solutions

## COMMUNITY

#### **PRIORITY #2 - Inspire and engage community stakeholders to advance our mission**

- 1. Develop and implement a comprehensive outreach plan
- 2. Create meaningful volunteer engagement opportunities
- 3. Strengthen relationships to build sustainable partnerships
- 4. Be a conduit to connect resources to those in need

## CONTINUTIY

#### **PRIORITY #3 - Ensure sustainability of operations to fulfill mission**

- 1. Define and Manage to Key Performance Metrics (KPI's) to improve processes and programs
  - Develop KPI's for major areas of the organization
  - Ensure transparent visibility and simplicity in reporting for KPI's
- 2. Ensure financial sustainability through diversification of sources
- 3. Guarantee a Safe and Efficient Work Environment
  - Ensure facilities and other capital items optimize efficiency of our work
  - Develop and implement where needed, standard operating procedures to communicate process responsibilities, provide consistency and quality assurance, and create a safer work environment
- 4. Ensure governance of operations
- 5. Continue to explore development and expansion of programs and services that align with our values